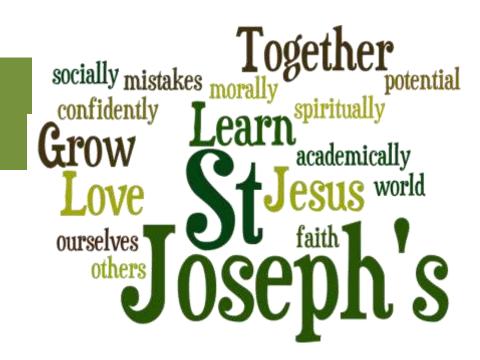


# SCHOOL DEVELOPMENT PLAN 2020-2021



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#### **School Vision & Aims**

"The kingdom of heaven is like a mustard seed, which a man took and sowed in his field. Though it is the smallest of all seeds, yet when it grows, it is the largest of garden plants and becomes a tree, so that the birds come and perch in its branches." Mt 13:31-32

An excellent school where children and staff are inspired to love, learn and grow together within the Catholic faith.

AT ST JOSEPH'S WE LOVE, LEARN AND GROW TOGETHER!										
LOVE	LEARN	GROW								
Love of Learning	Achieve our true potential	Academically								
Love of our faith	Learn about our faith and Jesus	Spiritually								
Love ourselves	Learn who we are / who I am	Confidently								
Love others	Learn from others	Socially								
Love life/the world	Learn from our mistakes	Morally								

#### LINK GOVERNORS

Safeguarding: Simon Hardcastle

Health and Safety / Admissions:
Mike Robinson

Religion: Fr Michael Spain

English/Humanities:
Barry Moloney

Maths/Science: Paul Fairbrother

EYFS: Malcolm Paice

THE ARTS: Margaret van Duyvenbode

MFL/ICT: Drew Bish

SEN - Inclusion/Equality/
Pupil Premium / Gifted
and Talented:
Jenny Donnelly

Health and Wellbeing: (PSHE and PE) Teresa Ptaszynska-Neophytou



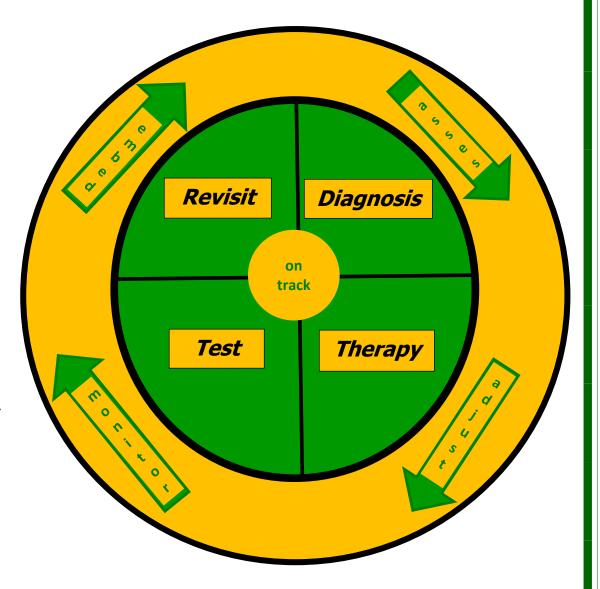
During 2019/2020, the education for pupils at St. Joseph's was significantly disrupted due to the impact of Covid19. Whilst the school remained open for some, and a virtual school was quickly established, many children did not access full time education as we know it for many months.

Clearly, this will have had a detrimental impact on their learning. The full impact of this pandemic, and potential ongoing disruption, is still unknown.

However, in formulating school development priorities for 2020/2021, consideration has been given to ensuring that all children are baselined and due consideration is given to the implementation of appropriate challenge and support in line with the priorities outlined in 2019/2020 development priorities.

In everything that we do, we strive to develop provision in our school so that all pupil Love, Learn and Grow Academically, Spiritually, Morally and Socially. We consider equity and equality to ensure we take necessary action to bridge any gap for pupils.





#### St Joseph's Key Priority for 2020-2021

To enhance St. Joseph's Curriculum: ensuring progressive and challenging curriculum, which builds upon and develops skills and knowledge which are recalled and transferred between curriculum areas, ensuring that all pupils are prepared and ready for the next stage of their learning and enable them to achieve their full potential.

#### **Broadly our priority addresses four areas:**

- o Identify and close gaps (academic and emotional) created by Covid 19 lockdown.
- o Ensure that writing is of the national standard, in line with that of reading and maths within St Joseph's.
- o Ensure that the curriculum is progressive of skills and knowledge and the gaps identified and plugged.
- To provide opportunities for pupils to experience new challenges which enable them to build and strengthen the learning characteristics that will enable them to develop lifelong skills.

#### **Previous Ofsted areas for development:**

Increase the quality of teaching so that it is outstanding by ensuring that:

- pupils' achievement in writing improves, especially that of the most able, by;
  - > Embedding effective practice in lessons
  - > Ensuring that the most able pupils are consistently challenged
- To improve the ability of pupils in Reception and key stage 1 to apply phonetic skills

#### Religious Education and Catholicity (1):

- > To continue to strengthen Catholic Identity, Community, Vision and Values
  - To use Age-Related Standards in RE to accurately assess pupils
  - To develop teacher knowledge to ensure pupils can reach Greater Depth
  - To continue to develop individualised prayer and pupil led worship
  - To develop the role as Faith Leaders within the school

#### Quality of Education (2):

- > (2a) Identify and close gaps (academic and emotional) created by Covid 19 lockdown.
  - Ensure baseline assessments identify starting points for pupils upon return, diagnosing gaps in learning
  - Adjust planning to provide appropriate scaffold and challenge
  - Implement specific **therapies** to provide intervention to aid catch up for identified pupils
  - Closely monitor progress through on going **testing**
  - Embed skills, through **revisiting** key knowledge and concepts throughout the curriculum
- > (2b) Raise standards in attainment and progress in writing so that they are in line with reading and maths
  - Ensure that the teaching of writing follow the writing cycle and is consistent in all year groups
  - Ensure that staff have a clear understanding of the expectations at the end of each year group
  - Ensure the basic skills of writing are refined and mastered
- > (2c) Develop Maths Mastery
  - Ensuring that the teaching of maths in consistent in all year groups key skills and concepts are built upon
  - Raise the standard of mathematics across all year groups
  - Embed CPA (concrete, pictorial, abstract) in all maths teaching and learning
- > (2d) To develop a curriculum which is progressive and develops the knowledge and skills of all pupils
  - To ensure that staff are confident in their knowledge of all curriculum areas taught
  - To ensure that the curriculum has links which enables pupils to recall and reuse knowledge and skills
  - Evaluate and adjust our curriculum progression documents for each subject (mapped in 2019-20)
    (The current Covid 19 situation and the need for transition / catch up curriculum means that there will be adaptions to the curriculum offer for 2020-2021 for some classes / groups of children)

#### > (2e) To develop consistency and accuracy in assessing what pupils know and can do

- To develop consistency in the assessment of core subjects (knowledge of the objectives in each year group to reach Expected and Greater Depth)
- To use assessment effectively to identify gaps and provide support/intervention so that gaps can be plugged and learning can be moved on
- Moderate across all curriculum areas to ensure consistency as children progress through school

#### **Behaviour and Attitude (3):**

- > To develop committed and resilient pupils
  - To develop Forest School and Outdoor learning as a means of building lifelong skills (problem-solving, resilience)
  - To develop a thirst for learning, knowledge and skills
  - Embed new behaviour policy

#### Personal development (4):

- > To develop confident pupils who can articulate how they can keep safe and happy
  - To highlight St Joseph's Learning Characteristics in all aspects of school life, empowering pupils to reflect, respond and become good citizens in a multicultural society
  - Build resilience in light of Covid 19 to ensure balanced mental health of all pupils
  - Develop and build pupils confidence to discuss, debate and offer opinions
  - Enrich all members within school groups, ensuring qualities of independence and responsibility to grow
  - To effectively use additional funds to support disadvantaged pupils (PP and Sports PP)

#### Leadership & Management (5):

- > To continue to strengthen leadership and management throughout the school
  - Develop the knowledge, understanding and leadership qualities of all leaders across the school, sharing expertise through CPD
  - Develop subject leaders and their judgements, through triangulated monitoring and feedback, through a rigorous cycle ensuring high standards and expectations in all areas
  - Governors challenge and develop leadership within the school through link visits, learning walks and liaising with leaders
  - Ensure growth and challenge for ELT through development of whole school projects (parental engagement / Wellbeing of staff)

	SDP 1- Religion and Catholicity													
Where are we now?	Intended	Lead	Resources/	/ Implementation Milestones 20/21										
Intent	Impact		Finance		Advent Actions		Lent Actions		Pentecost					
School has strong links and is active in the local community, the parish, with other denominations in CSP, the diocese and BSCP.	Continue to explore and implement opportunities to develop relationships with the local and wider community.	RE lead DH	BSCP Subscription - £1000 Resources and courses - £1000	<b>&gt;</b>	Assess pupils termly using the standards, building in time for moderation to ensure consistency – Whole school moderation not possible due to C19 restrictions.	A	Staff to share ideas on child led worship in staff meetings Opportunities for staff to observe each other and classes with collective	A A A	May – Rosary led by pupils – opportunities for families Final Mass of the year outside in school grounds Liaise with SLR –					
Collective worship as a focus for 2018-20 became evident in many forums within the school (whole school, class based) developing the spirituality of pupils.	Child led worship to be embedded and consistent across all year groups in school with pupils having ownership of their worship in class.			<u> </u>	RE lead moderation with BCSP RE Lead and DH to attend relevant courses and training Child led groups e.g. FA / MV to lead on whole school worship not possible due to C19 restrictions	A	worship Classes to attend Exposition at Church Training for teachers on key subject knowledge for each unit	A A	pupils to actively support parish in this venture (Monday getting food ready) All KS2 classes to attend Mass Training for teachers					
Faith Ambassadors are an established group with a developing role within school life in leading worship.	Begin the role of Minnie-Vinnies to work in collaboration with Faith Ambassadors in leading worship and charity events.			AAA	Phase approach to assemblies to explore social, moral and spiritual issues at an age appropriate level.  Training for teachers on key subject knowledge for each unit				on key subject knowledge for each unit					
RE / Catholic Life lead remain up to date with new initiatives – new RE assessment has been introduced and is tracked via insight.	Ensure teacher confidence in subject knowledge and embed accurate RE assessments across the school.			A	Training for key TAs on leading discussion / worship around social, cultural, moral and religious issues. Focus on rosary – ensure all pupils have beads / learn the rosary during month of Oct									
Catholic ethos is evident in key communal areas and there are dedicated prayer focus areas in each classroom.	Continue to develop Prayer Focus areas in classrooms with teachers / pupils leading.													

# SDP 2a- Quality of Education Identify and close gaps (academic and emotional) created by Covid 19 lockdown.

Where are we	Intended	Lead	Resources/		<b>f</b>	mentation Milestones 2	20/21
now?	Impact		Finance		Advent Actions	Lent Actions	Pentecost
Intent							
now? Intent  Lockdown between March-July 2020: Work initially set via the school website, then via Seesaw/Tapestry with Loom videos. This allowed daily contact between teachers — pupils. Follow up calls for disengaged children and vulnerable children. 2020-2021 — identifying gaps academically and emotionally and ensure provision is in place to meet identified needs  Year Reception / Year 1 / Year 6 and Year 5 returned to school on reduced timetables June 2020.	Ensure baseline assessments dentify starting points for pupils upon return  Assessment to diagnose gaps in earning  Adjust planning to provide appropriate scaffold and challenge  Emplement specific therapies to provide intervention to aid catch up for dentified pupils  Closely monitor	DH Maths Lead English Lead INCO		A A A A AA A	INSET PiXL transition package July 2020 and September 2020. PiXL transition package used for the Advent Term: Diagnosis, Therapy, Test, Revisit. All teachers completing assessments on key focus areas English and Maths. QLAs completed and analysed to ensure that planning is adjusted to plug identified gaps. Retesting to monitor progress. Identified weaker areas revisited in whole class teaching / intervention groups. Advent Term full assessment /QLAs used to monitor progress from previous KS	National lockdown Jan 2021:  Establish effective and efficient remote learning protocols Daily TTable Registration Communication  Microsoft Teams used to deliver live lessons remotely  Targeted interventions based on rigorous assessment from Advent implemented  TAs trained to deliver specific interventions (2 TAs employed Jan catch up funding)  Clear monitoring of progress for each intervention in place  Subject Leaders to provide	
2020.	Closely monitor progress through on going <b>testing</b>				progress from previous KS and previous assessments – identify targeted individuals	•	
ti k	Embed skills, through <b>revisiting</b> key knowledge and concepts			A	PPM identify pupils for more focused, intense intervention. Targeted interventions tracked and monitored for	month  > Well being opportunities planned for each year group / whole school > Introduce whole school PE opportunity each week.	

throughout the curriculum  Identify pupils for more intense intervention through 2020-2021	<ul> <li>PSHE relationships programme (first term) to meet pupils emotional needs returning to school.</li> <li>Seasons for Growth offer to all year groups as required – not possible due to c19 restrictions</li> </ul>	

# SDP 2- Quality of Education 2b Writing / Reading

EYFS 70% EXS writing / 62% reading  Yr 1 Phonics in line national 87%  Curriculum maps shared with parents and additional year group information provided on the website.  Middle attainers and FSM  Parents are clear about what and how pupils are learning at school; and are confident and skilled in supporting their child at home	high standards in writing and making good progress – not possible due to c19 restrictions  > Whole School moderation to ensure consistency and accuracy of teacher judgements — not possible due to c19 restrictions  > change to PPA times to allow phase moderations more frequently – re-evaluated and felt not to be worth pursuing	
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# SDP 2- Quality of Education 2c Develop Maths Mastery

Where are we	Intended	Lead	Resources		Implo	22.0	ntation Milestones	20/21
now?	Intended Impact	Lead	/ Finance		Advent Actions		<u>Intation Milestones</u> Lent Actions	Pentecost
Intent	Impact		, i mance		Advent Actions		Lent Actions	rentecost
Develop Maths Mastery across the school  Maths KS2 Data:  Year EXP+ GD  2017 80% 30%  2018 71% 33%  2019 80% 23%  Internal maths data	Raise standards in Mathematics across all year groups  Ensure that the teaching of maths in consistent in all year groups – that all key skills and concepts are built	Maths Lead	£500 Power of Maths resources	AAA	Staff inset to outline the key messages for teaching mathematics in St Joseph's in September. PiXL transition package used for the Advent Term: Diagnosis, Therapy, Test, Revisit. Maths Assessments to inform QLA's and ensure the teaching		Dedicated time for hub staff (SB and MM) to support planning, team teach, demonstrate mastery approach. Subject Lead to visit a school following Maths Mastery Focus on QLAs — arithmetic in all year	TBC – following evaluation of Lent Term actions.
displays a fall in both Exp+ and GD.	upon through mapping progression			<b>A</b>	of gaps in knowledge.  Develop the use of CPA in all maths lessons, ensuring that		groups Timestable rockstars to be rejuvenated	
The school have completed the first year as part of the BBO (Buckinghamshire, Berkshire & Oxford) Maths Mastery Hub.	Embed the use of 'WRM' in all year groups. Strategies to develop consistency in			>	classrooms are resourced adequately. Maths Lead and member of KS2 to attend Year 2 of the BBO and disseminate and monitor maths mastery with staff.	A	Interventions for TTables to be implemented Introduction of the Daily 10.	
The school are registered to complete the second year of the BBO – which will now be disseminated to all year groups	embedding CPA (concrete, pictorial, abstract) in all maths teaching and learning			<u>A</u>	Develop mental arithmetic teaching with higher frequency in all year groups. Review Maths interventions across the school to ensure that pupils are supported			
School is now following the 'White Rose Maths' Programme to develop consistency within the school.				A	Successfully. Update calculations policy in line with maths mastery approach and WRM. Homework focus – raising basic skills (4 operations)			

# SDP 2- Quality of Education 2d – Curriculum

10.71								100	
Where are we	Intended	Lead	Resources/		Imple	mer	ntation Milestones 20	/21	
now?	Impact		Finance		Advent Actions		Lent Actions		Pentecost
Intent									
Vision and	Progressive	SLT	£2000 forest			>	Subject leads to ensure	>	
development of overall		ELT	school training		completed and broken into		that staff are supported		document links between
curriculum and subject			and forest		Year groups / phases for all		in the development of		subjects and knowledge
specific intent,	knowledge and		school revamp		subject areas		subject knowledge,		and skills
implementation and	creates links		(FOSJS)				through targeted CPD	>	Review the impact and
impact has taken	between subject				Learning Characteristics		Review the impact and		learning within Forest
place.	across the school				Transition curriculum for		learning within Forest		School
	5		Supply cover at		Yrs 2-6 Advent Term 1 –		School	>	Staff to review action
Curriculum	Develop subject		£25 a day a		following DTTR (PiXL) /		Subject Leaders Monitor		plans and identify areas
progression	leader knowledge		week for 38		continuous provision for		across the school		for 2020-2021
documents	of their curriculum		weeks - £950		Year 1	>	RSE curriculum –	>	- F
	across the school				Forest School timetables		consultation		passport developed
	Teacher confidence		Music	>	for KS1 / KS2				
Some middle leaders	increased in all				Knowledge Organisers developed and replace title				
new to their position	areas of the		programme subscription		pages in all curriculum				
new to their position	curriculum		KS1 - £350		areas				
	Curriculum		K31 - 2330	<b>&gt;</b>	Subject Leaders Monitor				
	Ensure curriculum		Language		across the school				
	as a whole enables		Angels - £600	>	Revamp Feedback and				
Governors have had	pupils to develop		7 11 19 CIS 2000		Marking processes to				
training on the New	their 'cultural		STOPS problem		ensure it is purposeful in				
Ofsted Framework	capital'		solving - £160		aiding chn to make next				
			3		steps				
	Leaders know and		Rockstars –	>	PPA specific focus on				
	develop a clear		timetables -		assembly, Collective				
	and progressive		£350		Worship and PSHCE				
	curriculum			>	Structured and				
					developmental programme				
					for subject leaders				

Learning Outside the Classroom Leader has been appointed and launch days took place in Pentecost 2019  Governors understand the New Ofsted Framework  Governors are effective in their roles  All Governors have an understanding of the schools strengths and areas of development  Pupils develop life skills of problem solving and resilience through outdoor learning	PSHCE Association - £120  Coram Life - £1500  D&T Association - £150		

## SDP - Quality of Education 2e- Assessment

Whore are we	Intended	Load	Posourees/	Tmp/omontation Milestones 20/21					
		Lead	<u>-</u>		<u> Impie</u>		entation Milestones 20	/ 2	:1
	Impact		rinance		<b>Advent Actions</b>		Lent Actions		Pentecost
<ul> <li>develop analysis</li> </ul>	Intended Impact  To develop consistency of assessment in writing  To ensure all staff understand the objectives needed to be expected in their year group  To develop the use of Insight Assessment tool as a formative tool Staff are confident in manipulating and accessing assessment data for purposeful use  Staff use QLAs to plug gaps of class, groups and	SLT ELT	Resources/Finance  FFT Aspire - £300  Insight Assessment tracker - £1500  PiXL - £2500	A A A A A .	Feedback and Marking policy review and implementation of new policy Moderation to become a standing item as part of phase PPA / staff meeting-C19 restrictions halted the process Share the exemplification of EYFS, Y2 and Y6 for writing – clarify the objectives for other year groups Attend EYFS network meeting to share and disseminate good practice Subject leaders to develop the criteria for assessing pupils at various levels – what EXP and GD look like in each subject. Staff to become more competent in the use of QLAs to identify gaps for specific classes	A A A A A	Moderation to become standard practice as part of PPA / ELT Purposeful use of QLAs to inform during Pupil progress Meetings and identify pupils not making progress Inset on peer and self-assessment as pupils support and identify their next steps for learning SLT review the school report to ensure that it is giving clear messages Subject leaders to develop the criteria for assessing pupils at various levels – what EXP and GD look like in each subject. Staff to become more competent in the use of QLAs to identify gaps for specific classes Tracking system moved to	<i>&gt;</i>	
further and use in influencing classroom practice.	individuals to ensure accelerated progress			<b>\</b>	New tracking of results for pupils in foundation subjects  – Subject leads to analysis data in their area, alongside		insight in foundation subjects – Subject leads to analysis data in their area, alongside book looks etc		
Introduce a system of foundation subject	Staff assess pupils confidently in foundation				book looks etc		2.5g5.40 500k 100k0 000km		

assessment and criteria	subjects.			
for EXS and GD	recognising those			
	pupils at and above			
	the ARE			
	All leaders monitor			
Peer and self-	and track			
assessment are not	attainment in their			
consistent across the	subject area –			
school – make consistent in Key	ensuring accuracy and consistency			
stages.	and consistency			
Junges.	Develop the use of			
	peer and self-			
	assessment in			
	ensuring that pupils			
	know their next			
Revise reporting to	step targets and			
parents (end of the	can help peers to			
year)	move their learning on, through teacher			
	facilitation.			
	raemadom.			
	To ensure that end			
	of year reports are			
Tapestry used in EYFS	informative and			
to inform parents of	purposeful –			
children's learning and	guiding parents in			
monitor/target learning	understanding the			
	needs of their child			
	Tapestry			
	programme used			
	effectively to inform			
	teachers of next			
	steps in learning			
	and identify gaps			

### Actions carried out regularly as part of the SDP

Yearly subject action plans written, monitored and reviewed

Termly subject review documents completed for Governors

Governor Workshops to share focus areas

Governor Link visits

FGB meetings

HT's report to report on curriculum areas and data

External reports

SLT and ELT meetings to share and disseminate/evaluate priorities for school development, to then be shared with all staff

Regular insets to be led by subject leaders to extend knowledge and share developments

Ongoing monitoring, through observations, learning walks, peer observations, book scrutinies, pupil voice and analysis of data – to identify where teacher / pupil support is required

Leaders evaluate the needs of staff and address through CPD

Keeping abreast of educational and subject developments through leaders attending relevant courses

Liaise with specialist outside agencies to develop improvement strategies

Moderation to ensure consistency and accuracy

Pupil Progress meetings to monitor pupils attainment and progress. Identify interventions if required.

Parent Coffee Morning/ Workshop and Governor Workshops to share a variety of topics/focuses throughout the year.

Joint PPA planning sessions in year group / phase to ensure consistency of planning.

Subject Leader weekly monitoring activity

